

LEHIGH HANSON SUPPLIER CODE OF CONDUCT

The business activities of Lehigh Hanson, Inc., Lehigh Hanson Materials Limited, and their subsidiaries and affiliates operating in the United States and Canada (collectively, "Lehigh Hanson") are subject to federal, state or provincial, and local laws and regulations dealing with environmental protection, product safety, and social welfare matters. Many of these laws and regulations also apply to the suppliers who sell products and provide services to Lehigh Hanson.

The Lehigh Hanson Supplier Code of Conduct seeks compliance by Lehigh Hanson's suppliers with international social accountability

standard SA8000, environmental standard ISO 14001, and the Fundamental Principles and Rights at Work Branch of the International Labour Organization.

The Lehigh Hanson Supplier Code of Conduct applies to all suppliers dealing with Lehigh Hanson and is normally adopted as part of the contractual relationship between the supplier and the relevant Lehigh Hanson company. Lehigh Hanson values close and productive cooperation with its suppliers and will work with them to meet the standards set forth in this Supplier Code of Conduct.

The Lehigh Hanson Supplier Code of Conduct imposes these requirements on suppliers:

1. Working Conditions/Labor Relations

- 1.1 Suppliers must not use child labor in any stage of manufacturing or production.
- 1.2 Compensation and benefits must comply with applicable laws on minimum wages, overtime hours, and legally mandated benefits.
- 1.3 Any form of forced or compulsory labor must not be used, and employees shall be free to leave employment after reasonable notice.
- 1.4 Suppliers are expected to adhere to applicable law regarding the right of employees to freedom of association and their right to collective bargaining.
- 1.5 Workers should have safe and healthy working conditions that meet or exceed applicable law for occupational safety and health.

2. Environmental Standards

- 2.1 Operations of suppliers will be carried out with care for the environment and will comply with all applicable laws and regulations.
- 2.2 All products and services will be delivered in compliance with applicable law and the environmental, quality, and safety terms specified in the contract, and will be safe for their intended use.

3. Business Ethics

- 3.1 Business will be conducted with integrity. There will be no payments, services, gifts, entertainment or other advantages offered or given to any Lehigh Hanson employee or third party

which are intended to influence the way in which the Lehigh Hanson employee or third party goes about his or her duties. Similarly, Lehigh Hanson will not offer or give such payments, services, gifts, entertainment or other advantages to any supplier which are intended to influence the way in which the supplier goes about its duties.

- 3.2 There will be respect for human rights. Harassment and discrimination against employees in any form is not acceptable. This includes, but is not limited to, discrimination on the basis of gender, ethnic origin, skin color, religion, sexual orientation, disability, age, or any other protected category under applicable law.

4. Additional Requirements

- 4.1 Lehigh Hanson's suppliers will require adherence to the principles of this Supplier Code of Conduct from their direct suppliers and exercise diligence in verifying that these principles are being adhered to in their supply chains.
- 4.2 Safeguarding these standards is a long-term learning and development process. Lehigh Hanson will work with its suppliers towards compliance and will regularly review and revise these principles.
- 4.3 If a supplier is not able to meet the standards set forth in this Supplier Code of Conduct, Lehigh Hanson reserves the right to terminate the contract with the supplier.
- 4.4 In case of any conflict between the terms of this Supplier Code of Conduct and the contract between the supplier and the relevant Lehigh Hanson company, the terms of the contract will prevail.

If a supplier believes that a Lehigh Hanson employee is not complying with this Supplier Code of Conduct, other Lehigh Hanson policies, or applicable law, the supplier is encouraged to contact one of the undersigned, the Lehigh Hanson law department, or the Lehigh Hanson ethics and compliance hotline reporting system (see www.lehighhanson.com/hotline).

Chris Ward

CEO/President, Lehigh Hanson, Inc. and Chairman, Lehigh Hanson Materials Limited
Chris.Ward@lehighhanson.com

Benjamin Zurita

Vice President – Purchasing, Lehigh Hanson, Inc./Lehigh Hanson Materials Limited
Benjamin.Zurita@lehighhanson.com

Carol Lowry

Vice President, General Counsel and Chief Compliance Officer, Lehigh Hanson, Inc./Lehigh Hanson Materials Limited
Carol.Lowry@lehighhanson.com